

Anand Mahindra

Names of the Companies /LLPs	CIN/Registration Number	Listed/Unlisted/Body Corporate	Class	Nature of Interest
Mahindra & Mahindra Limited	L65990MH1945PLC004558	Listed	Public Company	Non Executive, Non Independent Director Chairman
Tech Mahindra Limited	L64200MH1986PLC041370	Listed	Public Company	Non Executive, Non Independent Director Chairman
Mahindra Holdings Limited	U65993MH2007PLC175649	Unlisted	Public Company	Director Chairman
Prudential Management and Services Private Limited	U65100MH1982PTC026770	Unlisted	Private Company	Non-executive, Non-Independent Director
Naandi Community Water Services Private Limited	U85300TG2010PTC068530	Unlisted	Private Company	Director
Araku Originals Private Limited	U01119MH2008PTC282862	Unlisted	Private Company	Director
Classic Legends Private Limited	U34101MH2015PTC265665	Unlisted	Private Company	Director Chairman
The Indian and Eastern Engineer Company Private Limited	U22120MH1948PTC009314	Unlisted	Private Company	Director
The Mahindra United World College of India	U80210MH1993NPL073071	Unlisted	Section 8 Company	Director
Tech Mahindra Foundation	U85310MH2006NPL160651	Unlisted	Section 8 Company - Subs of Public	Director
Gujarat Foundation for Entrepreneurial Excellence	U80903GJ2011NPL066999	Unlisted	Section 8 Company	Additional Director (Chairperson)
Breach Candy Hospital Trust	U85100MH1946GAT005082	Unlisted	Private Company	Director
Mahindra Knowledge Foundation	U85300TS2025NPL196599	Unlisted	Public Company	Director
Gotham Park Projects LLP	AAF-8812	-	LLP	Designated Partner
Phi Corporate Solutions LLP	AAB-2921	-	LLP	Partner
Young India Skills University, Telangana	-	-	-	Chairperson of the Board of Governors
World Audio Visual Entertainment Summit (WAVES)				Appointed as member of the Advisory Board

Mohit Joshi

Sr. No.	Names of the Companies /LLPs	CIN/Registration Number	Listed/Unlisted/Body Corporate	Class	Nature of Interest
1	TECH MAHINDRA LIMITED	L64200MH1986PLC041370	Listed	Public Company	Managing Director and CEO
2	Tech Mahindra Foundation	U85310MH2006NPL160651	Unlisted	Section 8 Company	Director
3	Mahindra Educational Institutions	U80300TG2013NPL086878	Unlisted	Section 8 Company	Director
4	Aviva PLC	NA	Body Corporate	Foreign Company	Independent Director
5	Mahindra University	NA	Body Corporate	Body Corporate	Member of Board of Management

Anish Shah

Sr. No.	Names of the Companies /LLPs	CIN/Registration Number	Listed/Unlisted/Body Corporate	Class	Nature of Interest
1	Tech Mahindra Limited	L64200MH1986PLC041370	Listed	Public Company	Non Executive, Non Independent Director
2	Mahindra and Mahindra Limited	L65990MH1945PLC004558	Listed	Public Company	Managing Director & CEO
3	Mahindra & Mahindra Financial Services Limited	L65921MH1991PLC059642	Listed	Public Company	Non Executive, Non Independent Director Chairman
4	Mahindra Lifespace Developers Limited	L45200MH1999PLC118949	Listed	Public Company	Non Executive, Non Independent Director
5	Mahindra Holidays & Resorts India Limited	L55101TN1996PLC036595	Listed	Public Company	Non Executive, Non Independent Director
6	Mahindra Logistics Limited	L63000MH2007PLC173466	Listed	Public Company	Non Executive, Non Independent Director Chairman
7	Mahindra Electric Automobile Limited	U34103MH2022PLC392623	Unlisted	Public Company	Non Executive, Non Independent Director
8	Tech Mahindra Foundation	U85310MH2006NPL160651	Unlisted	Section 8 Company - Public	Non-Executive Director

Puneet Renjhen

Sr. No.	Names of the Companies /LLPs	CIN/Registration Number	Listed/Unlisted/ Body Corporate	Class	Nature of Interest
1	Tech Mahindra Limited	L64200MH1986PLC041370	Listed	Public Company	Additional Director Director
2	Swaraj Engines Limited	L50210PB1985PLC006473	Listed	Public Company	Additional Director Director
3	Sustainable Energy Infra Investment Managers Private Limited	U66190MH2023FTC401685	Unlisted	Private Company	Director
4	Mahindra Holdings Limited	U65993MH2007PLC175649	Unlisted	Public Company	Additional Director Director
5	Mahindra Susten Private Limited	U74990MH2010PTC207854	Unlisted	Private Company	Additional Director Director
6	Smartshift Logistics Solution Pvt. Ltd.	U74999MH2014PTC306120	Unlisted	Private Company	Chairman and Additional Director

Tarun Bajaj

Sr. No	Names of the Companies /LLPs	CIN/Registration Number	Listed/Unlisted/Body Corporate	Class	Nature of Interest
1	Tech Mahindra Limited	L64200MH1986PLC041370	Listed	Public Company	Independent Director
2	Hindustan Unilever Limited	L15140MH1933PLC002030	Listed	Public Company	Independent Director
3	PhonePe Limited	U67190KA2012PLC176031	Unlisted	Public Company	Independent Director
4	The Tata Power Company Limited	L28920MH1919PLC000567	Listed	Public Company	Independent Director
5	Bajaj Finance Limited	L65910MH1987PLC042961	Listed	Public Company	Independent Director
6	BTBS Associates LLP	ACE-1806	Unlisted	LLP	Partner
7	Suzuki India Foundation				Trustee

Neelam Dhawan

Sr. No	Names of the Companies /LLPs	CIN/Registration Number	Listed/Unlisted/ Body Corporate	Class	Nature of Interest
1	Tech Mahindra Limited	L64200MH1986PLC041370	Listed	Public Company	Independent Director
2	Hindustan Unilever Limited	L15140MH1933PLC002030	Listed	Public Company	Independent Director
3	Ather Energy Limited	L40100KA2013PLC093769	Listed	Public Company	Chairperson and Independent Director
4	Capillary Technologies India Limited	L72200KA2012PLC063060	Listed (21.11.2025)	Public Company	Chairperson and Independent Director
5	Fractal Analytics Limited	L72400MH2000PLC125369	Unlisted	Public Company	Independent Director
6	Nudge Lifeskills Foundation (NGO)	U74999HR2015NPL056756	Unlisted	Section 8	Non-Executive Director
7	Capita PLC	NA	Body Corporate	Overseas entity	Independent Director
9	Data Security Council of India	U74120DL2008NPL182363			Independent Director
10	Delhivery Limited	L63090DL2011PLC221234			Independent Director

Shikha Sharma

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1	Tech Mahindra Limited	L64200MH1986PLC041370	Listed	Public Company	Independent Director
2	Mahindra & Mahindra Limited	L65990MH1945PLC004558	Listed	Public Company	Lead Independent Director
3	Mahindra Electric Automobile Limited	U34103MH2022PLC392623	Unlisted	Public Company	Independent Director
4	Tata Consumer Products Limited	L15491WB1962PLC031425	Listed	Public Company	Independent Director
5	Dr. Reddy's Laboratories Ltd	L85195TG1984PLC004507	Listed	Public Company	Independent Director
6	Piramal Finance Limited	L64910MH1984PLC032639	Listed	Public Company	Non executive & Non Independent
9	Google India Digital Services Pruvate Limited	U74999DL2017PTC376205	Unlisted	Private Limited	Consultant
10	Piramal Finance Limited				Senior Advisor
11	SS Family Trust '				Settlor
12	Tata Digital Priavte Limited	U74999MH2019PTC322353	Unlisted	Private Limited	Independent Director

Haigreve Khaitan

Sr. No	Names of the Companies /LLPs	CIN/Registration Number	Listed/Unlisted/Body Corporate	Class	Nature of Interest
1	Grasim Industries Limited	L17124MP1947PLC000410	Listed	Public Company	Independent Director
2	Tech Mahindra Limited	L64200MH1986PLC041370	Listed	Public Company	Independent Director
3	Jio Platforms Limited	U72900GJ2019PLC110816	Unlisted	Public Company	Independent Director
4	New Democratic Electoral Trust	U74120MH2014NPL258367	Unlisted	Section 8 Company	Director
5	V S Trustee Private Limited	U74999TN2017PTC115422	Unlisted	Private Company	Director
6	Reliance Industries Limited	L17110MH1973PLC019786	Listed	Public Company	Independent Director
7	Dalmia Bharat Limited	L14200TN2013PLC112346	Listed	Public Company	Independent Director
8	M&M Benefit Trust	NA	Trust	Trust	Trustee
9	TML Benefit Trust	NA	Trust	Trust	Trustee
10	TVS Motor Foundation	NA	Trust	Trust	Trustee

Penelope Fowler

Names of the Companies /LLPs	CIN/Registration Number	Listed/Unlisted/Body Corporate	Class	Nature of Interest
Tech Mahindra Limited	L64200MH1986PLC041370	Listed	Public Company	Independent Director
Cruden Farm Trustees	NA	Overseas BC	Overseas BC	Director
The Calvert Jones Foundation	NA	Overseas BC	Overseas BC	Director
Spray Investments	NA	Overseas BC	Overseas BC	Director
The Herald and Weekly Times	NA	Overseas BC	Overseas BC	Chairman
The Royal Childrens Hospital Good Friday Appeal	NA	Overseas BC	Overseas BC	Chairman
The Royal Botanic Gardens Victoria	NA	Overseas BC	Overseas BC	Chairman
Visy/Pratt USA	NA	Overseas BC	Overseas BC	Advisory Board Member
St. George Bank Foundation	NA	Overseas BC	Overseas BC	Board Member
Tourism Australia	NA	Overseas BC	Overseas BC	Board Member Chairman
The National Gallery of Australia	NA	Overseas BC	Overseas BC	Board Member

Mukti Khaire

Sr. No.	Names of the Companies /LLPs/BC	CIN/Registration Number	Listed/Unlisted/Body Corporate	Class	Nature of Interest
1	Tech Mahindra Limited	L64200MH1986PLC041370	Listed	Public Company	Independent Director
2	Tech Mahindra (Americas) Inc.	NA	Body Corporate	Foreign Company	Director
3	Mahindra University	NA	Body Corporate	Body Corporate	Member of Board of Mngt